

11th Aug, 2026's Workshop Summary and Outcomes: Building the World's First AI-Enabled Aviation Ecosystem

Introduction

The workshop on **AI and Digital Transformation in Aviation** brought together regulators, government agencies, airlines, airports, MROs, technology providers, consultants and international partners to discuss how digitalisation, data and artificial intelligence can shape the future of aviation.

A central conclusion emerging from the discussions was that digitalisation and AI are no longer future possibilities for aviation; they are becoming fundamental enablers of how aviation systems are regulated, managed and operated. India, with its rapidly expanding aviation market, strong digital capabilities and technology ecosystem, has a unique opportunity not only to adopt these technologies at scale but also to become a global leader in developing next-generation aviation solutions.

The workshop highlighted the transition from **digital aviation to intelligent aviation**—moving beyond digitising processes towards using connected data, advanced analytics and AI to improve decision-making, predict risks and optimise operations across the aviation ecosystem.

Workshop Outcomes

The workshop, together with the feedback received from approximately 40 participants, provided a consistent picture of where the aviation industry believes AI can create value—and where it must proceed with greater caution.

The survey reinforced the central message of the workshop: **the aviation community is not resistant to AI; it is ready to use AI, provided that trust, safety and human accountability remain at the centre.**

Six broad outcomes emerged:

1. Move from Digital Aviation to Digital Intelligence

India has already established important foundations through **DGCA's** initiatives such as eGCA, Pilot Licences, digital regulatory processes, Digi Yatra and other digital aviation services. The next opportunity is to move from digitising processes to **using data and AI to generate intelligence and anticipate outcomes.**

The presentations by **Anthropic, Google/Gemini, OAG** and **KPMG** demonstrated how AI, trusted data and advanced analytics can support this transition—from digital workflows and information management to predictive insights, decision support and intelligent regulation. There is strong case of development of SLM specifically for India's aviation and Intelligent Data driven decision for Hub development. Alternatively Claude's MCP, an open standard Ai assistant safely connecting to external data sources replaces messy custom integrations and with a single plug-play system.

2. Build Predictive, Risk-Based Aviation Regulation

A strong opportunity exists for regulators to move progressively from reactive compliance and periodic oversight towards **continuous, risk-based and predictive regulation**.

The **FAA's** aviation safety data analytics examples and **Veoci's** demonstration of a centralised digital compliance platform illustrated how data can be brought together to improve regulatory visibility and identify risks earlier.

The workshop therefore identified potential applications such as:

- AI-assisted inspection planning.
- Risk scoring of operators and organisations.
- Predictive safety surveillance.
- Aircraft and maintenance risk alerts.
- Digital tracking of airworthiness and regulatory compliance.
- Cross-operator and fleet-wide trend analysis.

Importantly, these systems should **augment regulatory expertise rather than replace regulatory judgment**.

3. Establish Trusted Aviation Data Infrastructure

The workshop repeatedly returned to a fundamental principle: **there can be no meaningful aviation intelligence without trusted, accessible and interoperable data**.

OAG's presentation on the connectivity foundation for an AI-enabled aviation ecosystem reinforced the importance of data quality, interoperability and trusted data exchange.

Participants therefore saw merit in exploring an **Aviation Digital Public Infrastructure (ADPI)** for India—comprising interoperable data systems, digital identities, secure data exchange, regulatory technology and AI capabilities.

The guiding principle should be:

Collect once. Validate once. Share securely. Use intelligently.

4. Accelerate Practical AI Applications Across the Aviation Value Chain

The industry presentations demonstrated that AI is already moving beyond experimentation.

United Airlines highlighted the role of digital operations in building customer trust and improving operational intelligence. **AAR** demonstrated the importance of AI and digital capabilities in the maintenance environment, while **ConceptsBeyond** addressed predictive safety and traffic growth. **Honeywell and Jeppesen ForeFlight** demonstrated applications spanning autonomy, safety, predictive maintenance and connected aircraft.

SmithsDetection highlighted the application of advanced digital technologies and AI to aviation security, operational efficiency and customer experience, while **Walter P Moore** demonstrated how digital intelligence can contribute to smarter and more resilient airport infrastructure.

Taken together, these examples demonstrated that India's opportunity is not to wait for a single "AI solution", but to **build an ecosystem of connected use cases across airlines, airports, MRO, safety, security and infrastructure.**

5. Put the Passenger and the Aviation Professional at the Centre

The survey provides an important guide to where adoption is likely to gain the greatest acceptance.

Customer service emerged as the function participants expect AI to transform first, followed by safety and operations. Participants were particularly comfortable giving AI routine, data-intensive tasks such as documentation, information processing and data sorting.

At the same time, the survey showed a strong and near-unanimous boundary around autonomous decision-making. Participants consistently expressed the view that AI should support routine and data-based decisions but should not independently make critical safety, ethical or final decisions.

The principle emerging from both the survey and workshop is therefore: **AI can support the decision; humans remain accountable for the decision.**

This should become a defining principle of India's responsible AI approach to aviation.

6. Position India as a Global Testbed for Intelligent Aviation

The workshop demonstrated that India has the ingredients to become a leading environment for aviation AI: a large and rapidly growing aviation market, significant operational data, a strong technology ecosystem, digital public infrastructure and an increasingly sophisticated regulatory environment.

The opportunity is therefore not simply to adopt international solutions, but to **develop, test and scale aviation AI solutions in India and potentially export them to other markets.**

International participation from the FAA, global technology companies, airlines, aviation service providers and industry experts demonstrated the value of building this capability through global collaboration.

Conclusion

The workshop and survey together point to a clear conclusion:

The future of aviation is not AI versus people. It is AI with people.

The survey showed an aviation community that is overwhelmingly optimistic about AI, seeing it primarily as a tool for **efficiency, augmentation, speed and better decision-making**, rather than as a threat to professional roles. At the same time, participants drew a very clear line around autonomous decision-making—particularly where safety, ethics and accountability are concerned.

The workshop presentations demonstrated that this vision is already becoming technically possible. From **DGCA's** current achievements, **FAA** safety analytics and **Veoci's** digital

compliance platform, to **Anthropic and Google/Gemini's** AI capabilities, **OAG's** data intelligence, **United Airlines'** digital operations, **AAR's** maintenance applications, **Honeywell and Jeppesen ForeFlight's** connected and predictive aviation technologies, **SmithDetection's** intelligent security solutions and the airport-focused solutions presented by **DIAL, BIAL, Prisma AI** and **Walter P Moore**, the building blocks of an intelligent aviation ecosystem are already emerging.

The challenge for India is therefore no longer whether AI will come to aviation. **The challenge is how quickly, safely and intelligently India can integrate it across the aviation ecosystem, and** an idea from **KPMG** to scale India Aviation specific AI SLM may work.

The next phase should move beyond individual digital projects and isolated AI pilots towards a **connected national aviation intelligence architecture**—one that combines trusted data, interoperable systems, responsible AI, predictive analytics and human expertise.

India has an opportunity to become not merely one of the world's largest aviation markets, but **one of the world's leading testbeds and developers of intelligent aviation solutions.**

The ambition should be to build an aviation ecosystem in which:

Data creates visibility.

AI creates intelligence.

People provide judgment.

And technology makes aviation safer, more efficient and more resilient.

Recommended Next Steps

To translate the workshop's discussions into measurable outcomes, the following actions are recommended:

1. Establish an India Aviation AI Working Group

Create a continuing industry-government platform involving **DGCA, MoCA, AAI, airlines, airports, MROs, technology companies, academia and international partners** to take forward the workshop recommendations.

The group could identify priority use cases, address regulatory barriers and coordinate pilots.

2. Identify 5–10 High-Impact AI Use Cases

Rather than attempting to digitise everything simultaneously, identify a small number of high-value use cases with measurable outcomes.

Potential priorities include:

- Predictive regulatory surveillance.
- AI-assisted inspection planning.
- Aircraft maintenance and airworthiness alerts.
- Operator risk scoring.
- Predictive safety analytics.
- Airport congestion and resource prediction.

- Passenger disruption management.
- AI-enabled aviation security.
- MRO predictive maintenance.
- National aviation data intelligence / India specific SLM
- Data sharing and Intelligence for Hub, Routes and Infra Development

3. Launch Regulatory and Industry AI Pilots

Select several use cases for **6–12 month proof-of-concept programmes**, with participation from regulators and industry.

Each pilot should establish measurable KPIs covering safety, efficiency, cost, accuracy, reliability and user acceptance before wider deployment.

4. Develop an Aviation Digital Public Infrastructure Roadmap

Initiate a structured study on the feasibility of an **Aviation Digital Public Infrastructure for India**, covering:

- Data standards and interoperability.
- Secure data-sharing mechanisms.
- Digital identities.
- Data governance and ownership.
- Cybersecurity and privacy.
- AI governance.
- Regulatory technology.
- Access for approved private-sector innovators.

5. Establish a Responsible AI Framework for Aviation

Develop clear principles for AI deployment, particularly in safety-critical environments, covering:

- Human-in-the-loop requirements.
- Explainability and auditability.
- Data quality and provenance.
- Cybersecurity.
- Validation and certification.
- Accountability for AI-assisted decisions.
- Monitoring of AI performance and unintended consequences.

The survey provides a strong foundation for this framework: **participants are willing to delegate routine and data-intensive tasks to AI, but want human accountability retained for safety, ethical and consequential decisions.**

6. Build Aviation AI Skills

The survey highlighted **prompt engineering** as one of the most immediately desired new skills, while participants strongly valued human judgment and reasoning.

Training should therefore go beyond technical AI skills and focus on **AI literacy for aviation professionals**—including how to work with AI, challenge AI outputs, identify bias and errors, protect data, and make sound decisions when AI recommendations are incomplete or wrong.

7. Create an International Aviation AI Collaboration Platform

Use the ACP network and India's international aviation relationships to establish an ongoing forum bringing together **FAA, DGCA and other regulators, airlines, airports, technology companies, academia and standards organisations**.

The objective should be practical: exchange use cases, develop common approaches, conduct pilots and help shape emerging global standards for AI in aviation.

8. Measure Progress Through an Annual Aviation AI Index

Consider establishing an **India Aviation Digital & AI Index** to track progress across regulation, airlines, airports, MRO, safety, security, passenger experience, data infrastructure and workforce capability.

This would convert the workshop's ambition into a measurable programme of progress and provide a benchmark against international aviation ecosystems.

The Immediate Priority

The workshop should therefore not be viewed as the conclusion of a discussion, but as the **starting point for an implementation agenda**.

The next step is to select a limited number of high-impact use cases, establish the appropriate government-industry partnerships, launch pilots, measure the results and progressively scale what works.

From ideas to pilots.

From pilots to platforms.

From platforms to a connected national aviation intelligence ecosystem.

That is the opportunity for India to move from being a fast adopter of aviation technology to becoming a **global leader in AI-enabled aviation**.

Reach out for any further clarifications to : sandeep.bahl@us-indiaacp.com

Encls:

- A. Survey analysis
- B. Agenda Outline of Workshop
- C. Your AI Bytes
- D. Attendees list

Link to presentations and videos: www.us-indiaacp.com

Encl. A **Digital and AI in Aviation - ACP workshop survey analysis**

The Leela Palace, New Delhi | 11 August 2026

Overview

This note analyses roughly 40 completed feedback forms from the ACP's "Digital and AI in Aviation" workshop. The form runs across six lettered sections (A to F), each capturing a different angle on how aviation professionals view AI. Completed forms vary in legibility, so the figures below are close reads rather than exact tallies, and should be treated as directional.

The headline: An optimistic, pragmatic audience that frames AI as an efficiency-and-augmentation play, expects it to reshape customer service first, and draws a firm, near-unanimous line at autonomous decision-making, especially anything safety-critical or ethical.

Section A: "AI for you is" (circle one word)

A one-word sentiment check. The dominant choices cluster around instrumental, positive framings rather than fear.

Word	Relative weight	Reading
Efficiency	High	Most-circled term overall
Opportunity	High	Frequently paired with a positive tone
Augmentation	High	Signals a "tool that assists" mindset
Hope / Future	Moderate	Forward-looking optimism
Machine / Responsibility	Low	Scattered, more neutral
Fear	Negligible	Almost nobody selected it

Takeaway. The room views AI as a tool that boosts and augments, not a threat. A few respondents ticked several words despite the "one word" instruction, which is itself a signal of enthusiasm.

Section B: which aviation function will AI transform first?

Customer Service is the clear front-runner, well ahead of the safety-critical core.

Function	Ranking	Reading
Customer Service	Front-runner	Lowest-risk, customer-facing
Safety	Second	Notable but behind CS
Operations	Third	Steady support
Maintenance / ATM / Security	Marginal	Barely registered

Takeaway. The audience expects AI to land first where it is lowest-risk and customer-facing, not in the safety-critical core.

Section C: agree or disagree with seven statements

Four statements drew strong consensus (agree):

- "AI won't replace people. People using AI will."
- "Trust will become aviation's most valuable currency."
- "The future pilot will manage intelligence, not just aircraft."
- "Machines don't replace judgment, they amplify it."

Two statements split the room and are worth flagging:

- **"The safest flight of the future will be the most automated."** Genuinely contested, with several qualifying it as "agree, with human-in-the-loop".
- **"Every aviation professional will become an AI professional."** The most disagreed-with statement, with many "partly" or "no" responses.

Section D: complete the sentence

"AI makes me feel..." skews positive: efficient, empowered, confident, optimistic.

Biggest concern: data security and privacy, over-dependence, and reliability of outputs.

"AI will never replace..." answered, overwhelmingly, humans and human judgment.

Sharpest signal, the two decision prompts: AI should decide routine, data-based tasks but never critical, safety, ethical or final decisions. The single most common answer to "one thing I never want AI to do" is decide on its own, or decide for me.

Section E: personal reflection

Prompt	Dominant answer	Reading
Biggest anxiety	Job loss, over-reliance	Dependence is a recurring worry
Most exciting	Speed, efficiency	Time saved is the draw
Happy to give AI	Documentation, data sorting	Routine, low-judgment work
Never trust AI with	Decision-making, safety	The firm red line
New skill learning	Prompt engineering	Named by nearly everyone
Extra free hour	Reading, family, hobbies	Strongly human choices

Takeaway. When handed a free hour, respondents overwhelmingly chose human pursuits: reading, family, rest and personal growth. The instinct is to use AI to buy back time, not to fill it with more work.

Section F: "By 2035..." predictions

Recurring themes in the free-text predictions:

- AI becomes foundational infrastructure across industries.
- It augments and assists rather than replaces, with humans kept in the loop.
- Aviation becomes safer and more efficient.
- Routine work shrinks, with a stated worry that human thinking and reasoning may atrophy.
- A few flagged rising AI-driven cyber threats requiring AI-based defence.

The Overall Story

Three clear findings stand out from the survey.

First, the sentiment is positive and pragmatic. Participants see AI primarily as a tool for improving efficiency, enhancing capabilities and augmenting human expertise—not as a threat to jobs or professional roles.

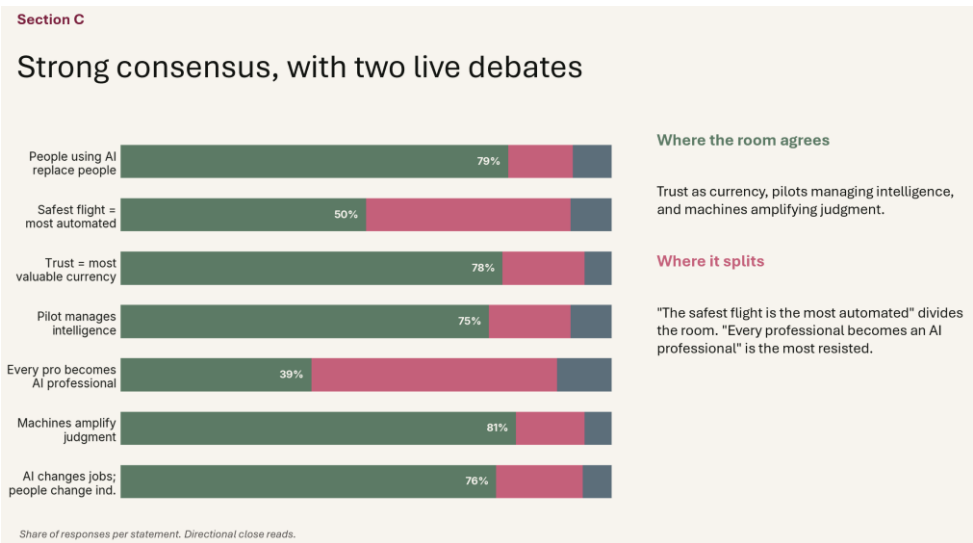
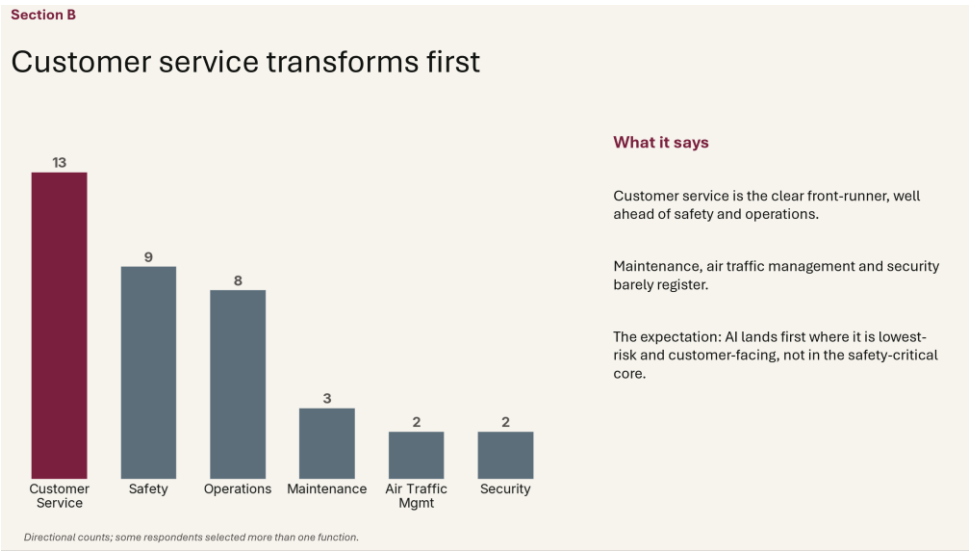
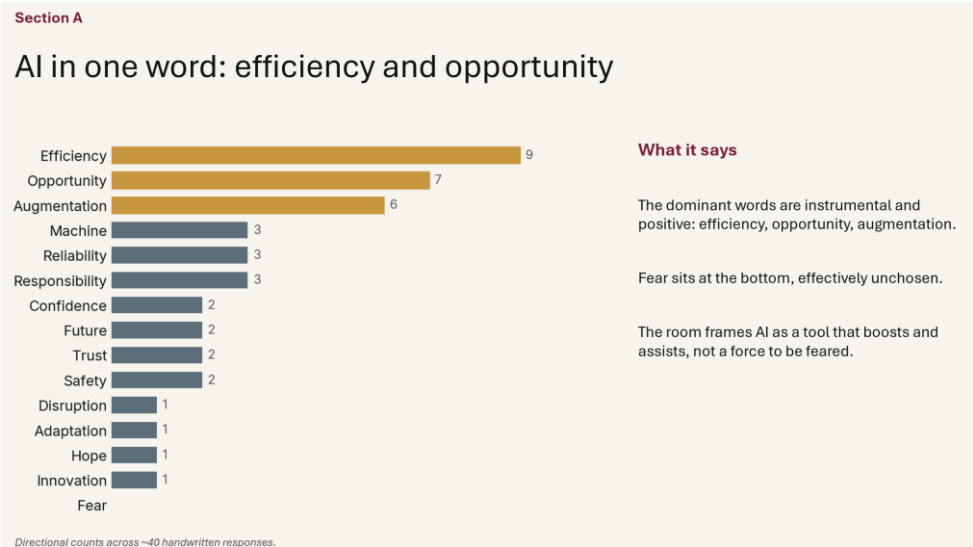
Second, expectations are ambitious but realistic. Participants expect AI to transform customer service and other lower-risk, high-volume functions first, while recognising that adoption in the safety-critical core of aviation will require a much higher threshold of trust, validation and regulatory confidence.

Third, there is a strong and near-unanimous boundary around autonomous decision-making. Human oversight remains essential, particularly when decisions have safety, ethical or significant operational consequences. The message is clear: **AI can support the decision; humans must remain accountable for the decision.**

Two important questions emerged for future discussion: **How far should aviation go in automating the safety-critical core? And does the future require every aviation professional to become an “AI professional,” or simply to become AI-enabled?**

The survey also points to an interesting emerging skill gap. **Prompt engineering is the practical AI capability participants are reaching for, while human judgment is the capability they are determined to retain.**

Ultimately, the message from the survey is not “**AI versus people,**” but “**AI with people**”—using technology to make aviation more intelligent, efficient and predictive, while keeping human judgment at the centre of safety, ethics and accountability.



Encl: B **Workshop on “Digital Aviation Intelligence: Harnessing AI, Data & Digital Infrastructure to Lead India's Aviation Ecosystem”**

How can India become the world's first AI-enabled aviation ecosystem, where regulators, airports and airlines move from reactive decision-making to predictive, data-driven operations?

Agenda

9.30 – 10.00 a.m.	Registration & Networking
	• Participants Registration • Tea/Coffee & Informal Networking
10.00 – 10.15 a.m.	Welcome & Opening Remarks by
	Nikhil Kapoor, ACP Co-chair (Industry) and Director Program Management (India) L3Harris
	Jai Prakash Pandey, Jt. DG, Directorate General of Civil Aviation
	• Welcome note • Objective of the workshop • Overview of participating organizations
10.15 – 10.25 a.m.	Keynote Address by Chief Guest
	Vir Vikram Yadav, Director General, Directorate General of Civil Aviation
Key Theme	Building the World's First AI-Enabled Aviation Ecosystem
10.25 – 10.40 a.m.	Session 1: India’s Digital Aviation Journey: Building the foundation for an AI enabled future
Theme	Celebrating India's Digital Transformation Successes and Charting the Next Generation of Intelligent Aviation Regulation
DGCA’s Topic	Digital India in Aviation: Achievements, Impact and the Road Ahead
10.40 – 11.00 a.m	Reflections : “How Digitalisation has changed Aviation Operations”
(Executive Discussion)	• Biggest achievements to date • Lessons learned • Remaining challenges • Opportunities for greater integration
Participating Organizations	• DGCA • Technology Partner
Moderator	Ajit Koshy, Deputy Director General, DGCA
11.00– 11.45 a.m.	GLOBAL LEARNING
FAA	Aviation Safety Data Analytics and Case Studies by Dr. Daniel Jacob
	Digital Compliance & AI in Aviation – Ideas for a Central Regulatory Platform.

Veoci	A live demonstration showing how a single digital platform used by every airport operator can transform compliance reporting and regulatory oversight
11.45–1.00 p.m.	Session 2: Regulatory Transformation & Digitalization: AI – From Reactive Regulation to Predictive Oversight in Aviation
Anthropic	Presentation on “From Digitalisation to Digital Intelligence: Building an AI-Native Aviation Ecosystem” by Samarth Massan
Google/Gemini	Presentation on “AI -Driven Transformation of Indian Aviation” by Jaswinder Grewal
OAG	Presentation on “No intelligence without Data, Building the trusted connectivity foundation for India’s AI-enabled aviation ecosystem” by Mayur Patel
KPMG	Presentation on “AI in Aviation – A case for India’s Small Language Model (SLM) for Aviation”
1.00– 2.00 p.m.	LUNCH BREAK
2.00 – 4.45 p.m.	Session 3: AI for Airlines, Customer Experience, MROs & Future Aviation Enterprise
United Airlines	Digital operations that build customer trust, data, digitalisation, Intelligence
AAR	The Mission Layer: Why India’s AI-Enabled Aviation Ecosystem Starts in the Hanger
Concepts Beyond	Applied AI for predictive Safety and Traffic growth
Honeywell	“Use of AI Strategy to drive Aviation Autonomy, Safety and Predictive Maintenance and Connected Aircraft”
Jeppesen Foreflight	“Airflow: The intelligence layer behind modern aviation”
Smiths Detection	Advanced Digital Technologies & AI innovation enhancing Aviation security operational efficiency and customer experience
Walter P Moore	Resilient Airports, Smarter Decisions: Digital Stormwater and Traffic Management in Aviation
Moderator	Sandeep Bahl, Executive Program Director, ACP
4.45 – 5.45 p.m.	Session 4: Smart Airports and Connected Infrastructure/Digital Twins
DIAL	Adopting AI for Transforming Airport Operations: Total Airport Management Transformation
BIAL	Airport Operations in the age of AI
Prisma AI	Aviation Safety, Security and Operational AI across Indian Airports

5.45 – 6.45 p.m		Executive Discussion - “Building the world’s most intelligent Aviation Ecosystem”	
Discussion Questions		• What data should be shared across the aviation ecosystem? • How can AI improve safety without increasing regulatory burden? • How should trusted AI be governed? • Can India build an aviation equivalent of Digital Public Infrastructure? • How should government and industry collaborate on AI innovation? • What role should startups play? • How can India become a global exporter of aviation digital solutions?	
Participants		• All	
Moderators		Jai Prakash Pandey, Jt. DG, Directorate General of Civil Aviation Sandeep Bahl, Executive Program Director, ACP	
6.45– 7.00 p.m		Closing Session	
		Summary of Key Takeaways Jai Prakash Pandey, Jt. DG, Directorate General of Civil Aviation Vote of Thanks by Dr. S. Daniel Jacob, ACP Co-chair Government) and FAA Attaché & South Asia Senior Representative	
7.00 - 8.30 p.m.		Networking Cocktails & Dinner	

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Encl. C

YOUR AI BYTEs

1. India's direction and vision for AI are clear, AI is a shared resource for the welfare of humanity: **PM Modi**
2. As India builds the aviation ecosystem of the future, AI and digital technologies will transform our airports from infrastructure into intelligent national assets-making aviation safer, more efficient, more sustainable, and more passenger-centric: **Chairman AAI**
3. Miles to go for AI
4. AI is the tool to realize science fiction, but do not let it turn into the Matrix.
5. AI shapes the future of common man. It should be adopted with great resilience to make life easy.
6. We are living the Future to build Better Future.
7. Incredible event improving our nation's aviation industry – Amazing
8. As part of KPMG aviation advisory, we are committed to providing best services to the industry, bringing in best policies, practices and technology to not just Indian aviation but to the global industry – **Yashwant**
9. KPMG views and appreciate such forums US – India Cooperation Program helps exchange ideas capabilities build depth in realization and comfort to collaborate and appreciate each other views.
10. AI is must in MRO space and hanger management.
11. AAR will always and keen on advancing in AI and support you with AAR software decision. Quality first, safety always – **Siddharth**
12. AI is going to improve safety out comes in opinion pleasant training & enable scale.
13. Thank you for this platform to exchange ideas – **WPM**
14. KPMG aviation team really appreciates US – India ACP efforts in organizing engaging discussions on very relevant and futuristic topic of AI in Aviation – **Dhaval**
15. AI according to me is a aid which makes life convenient and expands our capabilities. However, being technology dependent is a concern in itself – **AAIB**
16. What about the water we need to support the data centers? Need to ask that too!!
17. AI can transform Aviation at many levels, but need for focus is high.
18. AI helps make the impossible possible.
19. AI to be backbone of decision-making driving efficiency. Safety and growth of aviation industry.
20. Human Intent, Artificial Intelligence leads to Pre Elevation – **Capt. Dhawan, DGCA**
21. Safety is article of faith, AI is our intelligence for the future – **Capt. Shweta Singh**
22. AI is changing our daily life by easing it providing integrated effective and useful information and helping us to take informed decisions.
23. AI is a necessary companion to take us leaps and bounds in the filed of aviation.
24. Exciting not even scratched the surface.
25. AI will change the way we are thinking today.
26. AI is for American and India together.
27. A great platform and workshop. Different minds, different ideas, different player and one mindset. Thanks & God speed
28. AI is advancement of humanity and future of this universe – **L3Harris**
29. AI and Digital Enablement is the future and essential element to adopt.
30. Aviation Safety improves when AI reads the data and humans read the risk – **Capt. Pranav Verma, DGCA**
31. A very good initiative is showcasing the AI reach and landscape. Aviation will surely benefit – **Samarjeet, P&W**

32. AI is excellent for all aviation related work, provided we give right data/input – **M.K. Bajpai**
33. Great forum with the right mix of partners, representing every aviation entity.
34. AI will be later known as Adoptability Intelligence.
35. AI learning for Aviation is need of hour.
36. AI in Aviation is all about Safety, Trust and confidence.
37. Great Mind, Great Idea, Great Innovation – AI is the Future.
38. Great workshop with a lot of great thoughts and good information.
39. Sandeep has a great voice for radio.
40. AI is crucial step of bringing the collective knowledge of human species together, staying on course is critical.
41. AI is need of hour which changes life forever.
42. Amazing workshop, great knowledge and sharing of networking opportunities.
43. "AI in aviation: Powering precision, preserving the human touch." **Sandeep Bahl**

Encl. D

Attendees List:

Vir Vikram Yadav, Director General, DGCA
GVG Yugandhar, DG, AAIB
Madhu Sudana Sankar, Joint Secretary, MoCA
Jai Prakash Pandey, Jt. DG, DGCA
Naveen Chouhan, Joint Director, BCAS
Ajit Koshy, Dy. DG-Drone, DGCA
Dr. S. Daniel Jacob, ACP Co-chair (Government) and FAA South Asia Senior Representative
Nikhil Kapoor, ACP Co-chair (Industry) and Director Program Management (India) L3Harris
Devinder Arora, Civil Aviation Specialist, FAA
Bhupinder Kumar, Regional Manager, USTDA
Shweta Singh, CFI, DGCA
Rakesh Singh, Dy. Director General, DGCA
Amit Srivastava, Director-Ae. Std., DGCA
Atul Maindola, Director-Air Transport, DGCA
Vinita Jain, Director-Aircraft Engg., DGCA
Ravindra Kumar, Director-Flying Training, DGCA
Manoj Kumar Bajpai, Dy. DG-Surveillance & Enforcement, DGCA
R.K. Ananad, Dy. DG-Airworthiness, DGCA
Jayanta Ghosh, Dy. DG-Northern Region, DGCA
Bharat Lal Agrawal, Director-Quality Assurance, DGCA
Vijay Kumar, Dy. Director-Airworthiness, DGCA
Varun Yadav, Operations Officer-Flight Crew Licensing, DGCA
Mukesh Varma, Director-RTR, DGCA
Dhusar Kumar Mondal, Director of Ops.-ATC Licensing, DGCA
Amit Gupta, Dy. DG-Aircraft Engg., DGCA
Manish Thakur, Director of Ops.-Drone, DGCA
Parmod Kumar, Director of Ops., DGCA
Gp. Capt. (Dr.) Murtaza, Director-Medical, DGCA
Harish Kumar, Jt. DG (Admin.), DGCA
C.L. Gautam, Director-Finance, DGCA
Pawan Kumar, Consultant, DGCA
Tarun Singh, Assistant Director-Flying Training, DGCA
Varsha Shalini, Dy. Director-Vigilance Section, DGCA
Rajnish Pandey, Dy. Director-Airworthiness, DGCA
Animesh Garg, Dy. Director-Airworthiness, DGCA
Santosh Kr. Singh, Assistant Director-Airworthiness, DGCA
Shiv S. Tripathi, Director of Ops.-Surveillance & Enforcement, DGCA
Jasvinder Grewal, Principal Arch., Google India Pvt. Ltd., DGCA
Inderjeet Singh Chana, Director-IT, DGCA
G. Swarna Sunanda, Consultant, AAIB
Rohit Thakur, Director-Aircraft Engg., DGCA
R.P. Kashyap, Dy. DG-Training, DGCA
Shivam Kumar, AGM-IT, AAI
Avtar Singh Sodhi, AGM-IT, AAI
Kanhaiya Jangir, YP-IT, DGCA
A.X. Joseph, Dy. DG-Air Safety, DGCA

Sunil Joshi, Program Finance, L3Harris
Prateek Singh, Sales Director, Smiths Detection
Madhan Savadamuthu, Sr. Manager, Jeppesen Foreflight
Dr. Ajaya S. Bharadwaja, Principal Product Regulatory Specialist, Jeppesen
Brandon Graham, Director Innovation, Concepts Beyond
Alex Neuyen, CEO, Concepts Beyond
Ovid Sekhar, CTO, Concepts Beyond
Abha Tiwari, Data Protection officer, Air India
P. Balaji, Ground Head – GRC, Air India
Alamelu Krishnamani, Director-Engg., Honeywell Aerospace
Mukul Sharma, Sr. Director-Engg., Honeywell Aerospace
Divya Nanavatya, MD-India (Knowledge Centre), United Airlines
Ritika Basu, CTO-IKC, United Airlines
Amitabh Khosla, Country Director, IATA
Vijay Yaram, Country Leader, Honeywell Aerospace
Subha Saha, Sales Director, Acron Aviation
Maninder Grewal, CEO, Veoci/Iprime
Mayur Patel, Commercial Leader, OAG
Sudhanshu Mishra, VP-Regional Ops., Veoci/Iprime
Aditya Grover, VP-Sales, Veoci/Iprime
Shaleen Jain, Consultant, KPMG
Fenson Froncis, Program Manager, L3Harris
Deepak Kumar, Chief Engineer, L3Harris
Rakesh Kumar, Quality Manager, L3Harris
Amit Agrawal, Sales Director, Rapiscan Systems
Arvind Kumar, Delivery Head, TCS
Srinadh Prasad, CIO, DIAL
Pramod Rao, Head-Terminals, BIAL
Anupama Khanna, General Manager-Corporate Affairs, Fly91
Hetendra Chauhan, Project Manager, TCS
Varun Tanwar, Head Corporate Affairs & Relations, AISATS
Indraneel Khasnobis, Sr. Manager, Smiths Detection
Samarjeet Gupta, Resident Manager, Pratt & Whitney
Ajay Verma, Independent Advisor, Concepts Beyond
Rashmi Kamble, Head of Civil & Water Resources, Walter P Moore
Shripad Vaikar, Principal, Head - Transport Planning and ITS, WPM
Kamal Hingorani, VP-Sales, SpiceJet
Siddharth Mishra, Country Sales Manager, AAR
Rahul Shah, President & SVP, AAR
Michael Parsons, APAC-BD, AAR
Santosh Mishra, Regional Manager, AAR
Nidhish Jain, Manager, ACP
Sandeep Bahl, EPD, ACP

Encl. D Snippets

